Infrastructure Is At the Core of Service Delivery
Municipalities Receive the Smallest Share of Tax Dollars, Own the Most Infrastructure

Share of Taxes vs Infrastructure Ownership

Source: Fraser Institute Canadian Tax Simulator, 2014.
Fiscal Sustainability

- Predictable and stable taxation increases in current and future years
- Current taxpayers do not bear all the burden of funding items that will benefit future taxpayers
- *Future Taxpayers will not face declines in services or unreasonable tax increases to deal with items deferred by this generation*
- Council’s highest priority programs (both capital and operating) can be maintained
Infrastructure Levy Significantly Increases Transfers to Tax Capital Reserve over 10 Years

Average Annual Capital Renewal

Requirement Per FIA

Funding Gap met by debt or

Contribution to TCR under Existing Phase In Policy

Contribution to TCR with 1% Infrastructure Levy


$0.0  $10,000.0  $20,000.0  $30,000.0  $40,000.0  $50,000.0  $60,000.0  $70,000.0  $80,000.0
Infrastructure Levy Could Reduce Debt Issued by $252 Million by 2027*

*Chart assumes all of the Infrastructure Levy is used to reduce debt. A portion could be used to increase asset renewal work.
Today’s Sessions Will……

• Provide new ideas and techniques
• Emphasize Asset Management Planning is a Corporate initiative
• Highlight the importance of long term financial planning and forecasting
• Discuss Debt & Reserve Management and Investment strategies
• Show Communication is Key for Council and Public Buy-in