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## General Information

The Association of Municipalities of Ontario (AMO) helps Ontario's 444 municipalities work together to achieve shared goals and meet common challenges. AMO engages in a variety of activities to support its mandate: develop policy positions and reports on issues of general interest to municipal governments; conduct ongoing liaison and advocacy with the provincial government (both elected officials and public administrators); inform and educate governments, the media, and the public on municipal issues; market innovative and beneficial services to the municipal sectors; and maintain a resource centre on issues of municipal interest.

Every two years, members elect individuals to the AMO Board of Directors. AMO is a not-for-profit corporation, governed by a 47-member Board of Directors.

This guide contains information for individuals interested in serving on the AMO Board of Directors, including who is eligible, nominations information, and campaigning and election processes.

If you have any questions regarding the information in this guide, please contact Adam Garcia, Manager, Executive Office: [agarcia@amo.on.ca](mailto:agarcia@amo.on.ca) or [amoelections@amo.on.ca](mailto:amoelections@amo.on.ca).

## **Offices Open for Election**

You must indicate on your nomination form the office to which you are being nominated. The offices open for nomination are:

- President: One (1) municipal elected official
- Secretary-Treasurer: One (1) municipal employee
- County Caucus: Three (3) municipal elected officials and one (1) municipal employee
- Large Urban Caucus: Five (5) municipal elected officials and one (1) municipal employee
- Northern Caucus: Two (2) municipal elected officials from Northeastern Ontario and two (2) municipal elected officials from Northwestern Ontario
- Regional and Single Tier Caucus: Six (6) municipal elected officials
- Rural Caucus: Four (4) municipal elected officials and one (1) municipal employee
- Small Urban Caucus: Four (4) municipal elected officials and one (1) municipal employee

In addition to the above, the AMO Board of Directors includes:

- Immediate AMO Past President
- Immediate AMO Past Secretary-Treasurer
- The President or Chair of: Association francophone des municipalités de l'Ontario, Eastern Ontario Wardens Caucus, Western Ontario Wardens Caucus, Ontario Big City Mayors, Northwestern Ontario Municipal Association, Federation of Northeastern Ontario Municipalities, Mayors and Regional Chairs of Ontario, Rural Ontario Municipal Association, Ontario Small Urban Municipalities
- Four members appointed by the City of Toronto who form the Toronto Caucus

## **Eligibility**

To run for a position on the AMO Board of Directors, you must be an elected official or an employee of a member municipality in good standing.

From AMO By-law No. 1, Directors shall also:

- Be an individual of eighteen (18) or more years of age;
- Not have the status of bankrupt;
- Not have been found under the *Substitute Decisions Act, 1992* or under the *Mental Health Act, 1990* to be incapable of managing property; and
- Not have been found to be incapable by any court in Canada or elsewhere.

In addition to the above, no member municipality may be represented on the Board by more

than one Director elected to the Board, except where the Director is appointed to the AMO Board due to another position (i.e. President or Chair of: AFMO, EOWC, FONOM, MARCO, NOMA, OBCM, OSUM, ROMA, WOWC). As such, only one individual may be nominated by a member municipality.

## **Role Description**

The Board of Directors is responsible for setting annual strategic objectives, setting the annual budget, establishing corporate policies/procedures, and reviewing, discussing, and approving AMO's policy and program initiatives. Board members have a legal responsibility to manage the business and affairs of the corporation and must act in the best interests of the association. The Board is supported by an Executive Director and a team of almost 50 full-time staff members, who provide updates and recommendations to the Board.

All Board members are expected to sign and adhere to the AMO Board of Directors Code of Conduct. It is attached to this guide in Appendix A.

## **Time Commitment**

The times below are general guidelines. See below for further information.

Board of Directors meetings	Five (5) hours per Board meeting; three (3) hours per Committee of the Whole meeting
AMO Annual Conference	Three (3) days each August (in addition to preceding Board meeting)
Caucus meetings	One (1) hour meeting week of Board meeting
Executive Committee meetings	Three (3) hours per meeting

## **Board of Directors Meetings**

The Board meets six times a year, typically on the third or fourth Thursday and Friday of the months of September, November, January, March, and June and on the Saturday and Sunday preceding the AMO Annual Conference in August. Meetings are typically held at the AMO Office in Toronto with the option to fully participate virtually. The June meeting is held in-person in the home municipality of either the President or Secretary-Treasurer.

## **Caucus Meetings**

The Board of Directors is organized into seven caucuses. Prior to Board meetings, members of each Caucus typically meet to discuss the Board agenda and common concerns across the province. These meetings are arranged and scheduled by the Caucus.

## **Executive Committee Meetings**

The Executive Committee is comprised of the President, Secretary-Treasurer, Past President, Past Secretary-Treasurer, and the Chair of each Caucus (elected from among its members). The Executive Committee meets ten times a year, on the Thursday preceding Board meetings or on the third or fourth Thursday of each month when there is no Board meeting.

The members of the Executive Committee also participate in AMO-Province of Ontario Memorandum of Understanding (MOU) meetings. There are approximately ten meetings

throughout the year, scheduled with the Ministry of Municipal Affairs and Housing.

## **Other Meetings**

Board members may also be invited to participate in other AMO Committees or Task Forces. Time commitments vary.

## **Expenses**

Expenses to participate on the AMO Board of Directors are not typically covered by AMO. Each Board members' home municipality should be prepared to cover the costs of travel and any needed accommodations.

AMO will reimburse travel expenses in excess of \$300.00 per meeting for AMO Board of Directors, AMO Executive Committee meetings, and MOU meetings. Travel expenses refer to reasonable transportation expenses and do not apply to AMO Board of Directors/Executive Committee meetings held prior to or following the AMO Annual Conference. Board members are expected to make the most efficient and cost-effective travel arrangements.

## **Nominations**

To file your nomination you must submit:

- A completed Nomination Form
- A resolution that indicates your municipal Council's acknowledgment or support of your nomination

You may also submit a headshot and short biography/statement that will be posted with the List of Certified Candidates on AMO's website and official Conference app (released in August).

*Your nomination can be certified without submitting the bio/headshot. A placeholder image will be used in the List of Certified Candidates with your name and municipal position.*

When reviewing nominations, the Chief Returning Officer will ensure the following:

- The candidate's name on the nomination form matches the name on the resolution
- A candidate for County or Regional and Single Tier Caucus is nominated by their upper tier municipality
- Resolutions are signed, dated, and on municipal letterhead
- Candidates for a municipal employee position are permanent employees of the corporation

## **Council Resolution**

The Council resolution must clearly state the individual being nominated and the position they are being nominated for. For Caucus Director positions, the Council resolution must also specify the Caucus the individual is being nominated to.

An example of a Council resolution is as follows:

*Be it resolved that the Council for <insert Municipality's legal name> nominates <individual's name & title> for the position of <President / Secretary-Treasurer / Director on Caucus> on the AMO Board of Directors for the 2026-2028 term.*

Additional wording can be included in the motion if required by the nominating Council (e.g.,

authorization to reimburse expenses, if elected).

## **Deadline to File your Nomination**

The nomination period begins on Tuesday, April 21, 2026 and ends on Monday, June 22, 2026 at 12:00 p.m. (ET). Late submissions will not be accepted.

All nomination documents must be submitted completely and accurately by the submission deadline. There is no opportunity to correct errors or submit missing documents after the deadline. We encourage candidates to submit their documents well in advance of the deadline so that they may correct any errors identified by the Chief Returning Officer (CRO) before the deadline.

## **How to File your Nomination**

You must file your nomination electronically by sending your nomination documents to [amoelections@amo.on.ca](mailto:amoelections@amo.on.ca). You will receive a confirmation of your submission.

## **Acclamations**

If there is only one certified candidate running for an office on Monday, June 22, 2026 at 12:00 p.m. (ET), that candidate will be declared elected by acclamation. Similarly, in a Caucus where multiple vacant offices are to be elected, if the number of certified candidates is the same as or less than the number of offices, those candidates will be declared elected by acclamation.

## **List of Certified Candidates**

The CRO reviews each nomination package for accuracy and completeness. Candidates are certified when they are deemed eligible, and their name will be added to the List of Certified Candidates on AMO's website. A report containing the complete list of certified candidates will be circulated to all members, no later than Friday, July 17, 2026.

## **Withdrawal of Nomination**

Candidates may withdraw their nomination by notifying [amoelections@amo.on.ca](mailto:amoelections@amo.on.ca) and the CRO ([genevieve.sharback@brampton.ca](mailto:genevieve.sharback@brampton.ca)), no later than Friday, August 7, 2026, at 12:00 p.m. (ET).

## **Election Processes**

### **Election Oversight**

AMO Board elections are coordinated by AMO staff and overseen by the City of Brampton Clerk's Office. The City of Brampton Clerk is the appointed Chief Returning Officer (CRO).

AMO staff are responsible for advertising the elections and providing information to certified candidates during the period between the closing of nominations and the closing of voting polls.

The CRO and their team is responsible for certifying candidate nominations, reviewing materials provided to candidates regarding campaigning, preparing ballots, administering voting, and tabulating and announcing results.

### **Candidates' Meeting**

The CRO and AMO staff will hold a virtual Candidates' Meeting on Tuesday, June 23, 2026, 2:00 - 3:00 p.m. Candidates will receive an invitation with virtual meeting details shortly following the close of nominations. The CRO will review election and campaign processes at this

meeting.

### **Voting Eligibility**

Voting delegates are elected officials from AMO member municipalities in good standing with the Association who are registered 2026 AMO Annual Conference delegates. All voting delegates may vote for President and Secretary-Treasurer, and in the Caucus for which the delegate has registered. Caucus affiliation can be found on delegate badges.

### **Campaigning**

It is the responsibility of the candidate to provide voting delegates with campaign material and contact information.

Detailed campaigning and election process information is provided to all certified candidates by email after the close of nominations.

- Candidates may request a list of the names and contact information of conference delegates eligible to vote for their respective office for a small fee. AMO does not provide these lists to any candidate until after nominations have closed and the nominations report is published.
- Candidates are provided an opportunity to address voting delegates with brief remarks on the main plenary stage (President and Secretary-Treasurer candidates) or at Caucus lunches (Caucus Director candidates).

### **Distribution of Election Material during the Conference**

The Rogers Centre and Westin Hotel do not allow material or signs to be posted on walls or fixtures. The designated area for posting campaign material is on the Campaign Boards located in the Registration Area of the Parliament Foyer, Rogers Centre (outside of the Plenary Hall). Campaign material may also be distributed by hand to delegates or by any candidate or candidate's election team.

To reduce waste and the burden on venue staff, candidates may not leave campaign material on any chairs or tables in either the Plenary Hall or workshop rooms. Material found on these tables is removed by the facilities.

## Appendix A

### AMO Board of Directors Code of Conduct

#### 1. Purpose

The purpose of this Code of Conduct is to:

- Establish guidelines for the ethical and interpersonal standards of conduct for the Association's Directors
- Assist the Directors in circumstances pertaining to role clarity and behaviour
- Establish a consistent practice for communicating decisions of the Board.

The Executive Committee members are members of the Board of Directors and this Code of Conduct applies similarly.

#### 2. Primary Focus

The members of the AMO Board shall be motivated by a desire to act in the best interests of the Association as a corporation, which includes their fiduciary responsibilities.

In addition, AMO Directors recognize that their policy and advocacy role is to represent the interests of the AMO membership as whole and not individuals, groups or individual municipalities, including their own.

Board members are accountable for exercising the powers and discharging their duties (as described in AMO's By-law) honestly, in good faith and in the best interests of the Association. This accountability supersedes the personal interest of any Board member.

Members of the Board shall not exercise their Board authority except when acting at a meeting with the full Board or as delegated by the Board.

#### 3. Fair Treatment

Each Director has a responsibility to ensure that all persons are:

- Treated fairly regardless of age, ancestry, colour, race, citizenship, ethnic origin, place of origin, creed, disability, family status, marital status (including single status), gender identity, gender expression, sex (including pregnancy and breastfeeding), and sexual orientation;
- Dealt with in good faith;
- Given adequate opportunity to state their case.

The meeting Chair should not tolerate disruptive behaviour, discourtesy, or rudeness by one party to another, including toward staff and delegations.

Dissenting opinions and perspectives of members shall be expressed in a manner that respects the rights of fellow Board members. Members may request divergent views be noted in the recorded minutes.

Any member guilty of such conduct shall be spoken to by the Chair. The Chair may ask the member to cease discussion on the topic in question. If the behaviour persists, the Chair has

the authority to ask the member to leave the meeting.

#### **4. Relationship between Directors and Staff**

Each member shall ensure that his/her behaviour towards Directors and staff prior to, during or following meetings adheres to the following:

- Is professional and fair, without harassment or bullying;
- Contributes to the preservation of orderly conduct;
- Avoids derogatory comments or questions and comments designed to embarrass;
- Is respectful of the decisions/rulings of the Board as a whole.

#### **5. Attendance at Meetings**

Directors shall attend meetings on a punctual and regular basis.

A Director is elected to represent its Caucus and as such, attendance at Board and Executive meetings is important. While the By-law does not have a disqualification provision, it is the expectation that if a member is absent from two (2) consecutive meetings that a reason should be provided to the President/Board.

If a Board member cannot advise of an absence before a meeting, the individual should do so as soon as possible after a meeting.

If any member municipality requests the attendance record of any member of the Board, then the President, Secretary-Treasurer and Board members should be notified, and the record provided.

The Secretary-Treasurer shall make available summary attendance records of all Board members no later than the end of June each year.

Similarly, attendance at Memorandum of Understanding meetings is important and if a member of the AMO Executive is absent from two (2) consecutive meetings that a reason should be provided to the President/Executive Committee.

Any Director who must leave a meeting before its scheduled conclusion shall notify the Chair at the start of the meeting. If the absence of the Director(s) in question eliminates a quorum, the Chair shall make an effort to ensure that any business requiring a motion is completed prior to the Director(s) early departure from the meeting.

#### **6. Communicating Decisions**

Once a matter is decided by motion, the Board is committed to that decision. Board members shall respect all decisions of the Board.

Board members shall speak with a united voice. When the Board establishes a position on a particular issue, that position will be conveyed by all Board members in their capacity as AMO representatives when called upon with any provincial or federal ministries or member municipalities.

The Board may introduce a motion on sensitive positions taken by the Board such that it will not

be discussed or disclosed to the media or any third party until the President, Executive Director, or designate advises. Such positions will first be communicated outside of the Board by the President (or designate).

Official information related to decisions and resolutions made by the Board will be communicated to the media by the President, Executive Director or designate.

Any matter discussed during an 'in-camera' session will be kept confidential.

## **7. Conflict of Interest**

Directors shall promptly bring to the attention of the President any pecuniary interest, conflict, or perception of conflict of interest by professional or other affiliation.

Board members will abide by the requirements of declaration of pecuniary interest or other warrant as outlined in any agreement that AMO Board may authorize (e.g., federal gas tax agreement). In such cases, each Board member will be notified and must sign an acknowledgement of the provision and its potential impact on the member.

If there is a pecuniary interest, the Board member

- Must disclose the general nature of the pecuniary interest prior to any discussion of the matter, and
- Abstain from voting on any question relating to the matter, and
- Abstain from discussion of the matter, and
- Leave the room where the meeting is being held until discussion and voting on the matter are concluded.

## **8. Adherence to the Code, Act and Board Procedures**

Each member shall:

- Sign and adhere to all aspects of the Code of Conduct Policy
- Adhere to the requirements of AMO's By-law, which sets out "disqualification of Board Members".

## **9. Orientation**

Each newly appointed Board of Director shall receive an orientation, which will include a review of the Association's By-law and Code of Conduct.

## **10. Date of Approval**

This Code of Conduct was approved by the AMO Board of Directors on June 22, 2007, and revised by the AMO Board of Directors June 24, 2022.